

The Confederation of Zimbabwe Industries “CZI” on 25 October 2017 published its 2017 Manufacturing Sector Survey Report. The survey customarily focussed on the level of capacity utilisation, which reflects the relationship between actual output that is being produced from installed equipment, and the potential output which “could” be produced if capacity was fully used. The following were the salient features:

- The weighted capacity utilisation fell by 2.3 percentage points from 47.4% in 2016, to 45.1% in 2017. **Fig.1** below illustrates the trends in this key economic indicator for the manufacturing sector from 2000 (with a 3-year moving average trend line in red).

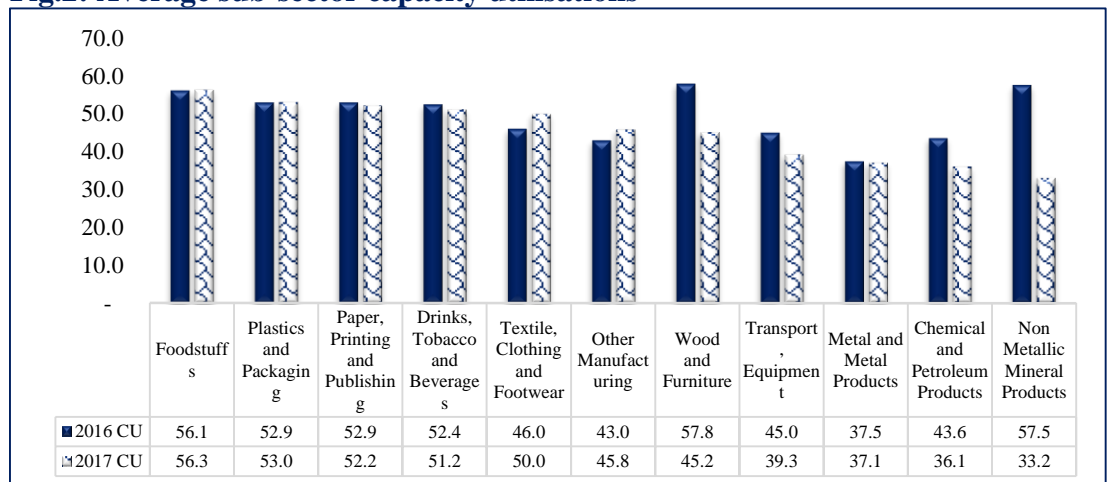
Figure 1: Manufacturing sector capacity utilisation (%)



Sources: Ministry of Finance & CZI

- Meanwhile, with the exception of Foodstuffs; Plastics and Packaging; Textile, Clothing and Footwear as well as Other Manufacturing, all other sub-sectors registered declines in average capacity utilisation - see **Fig.2** below.

Fig.2: Average sub-sector capacity utilisations



Source: 2017 CZI Survey

- In terms of company size, CZI outlined that on average small companies (employing 5 to 19 people) were operating at 34.2% capacity utilisation, while medium companies (between 20 to 99 employees) were at 37.3% and larger firms (+100 employees) stood at 55.9%.

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- The major challenges were, among others, cost/ shortage of raw materials, low local demand, foreign currency shortages and competition from imports. Notably, most of these challenges have remained unchanged over the previous years, only differing in terms of scale/ magnitude. **Table 1** below outlines all the constraints identified from the 2017 survey and their rankings.

Table 1: Capacity constraints

Capacity constraint	%
Cost/shortage of raw materials	19.6
Low local demand	17.8
Forex shortage	13.8
Competition from imports	8.6
Antiquated machinery and machine breakdowns	8.6
Capital Constraints	6.9
High cost of doing business	6.5
Liquidity Crisis	6.2
Drawbacks from current economic environment	4.5
Access to Finance	4.5
Competition from Local producers	1.4
Power and water shortages	1.0
Others	0.7

Source: 2017 CZI Survey

- In terms of sources of competition, South Africa (49%) remained the largest competitor for local products, followed by China (30%), Brazil (9%), Zambia (7%) and India (5%).
- Meanwhile, Zambia and South Africa were the major export destinations for the less than 15% of manufactured output that was exported. Low levels of production, uncompetitive products and high export costs were advanced as the major constraints for low manufactured exports.
- CZI noted that 64% of raw materials were sourced locally in 2017 against 84% in 2016. The reduction reflects the structural inefficiencies, heavy reliance on imports and low business linkages between industry and primary sectors such as agriculture and mining. Once again, South Africa was the major source of raw materials followed by Asian countries (led by China) and European countries.

Comments...

The manufacturing sector evidently continues to face a number of challenges that militate against sustained improvement in capacity utilisation. Moreover, ongoing shortages of foreign currency may also compound the sector's problems in the short to medium term. However, it also imperative that local manufacturers embrace innovation and **"turn the current crisis into a good crisis"**. For example, the shortages of foreign currency may result in a curtailment of importation of some competing import products. In such a scenario, manufacturers would therefore need to take advantage of the resultant expenditure switching that comes from consumer's inability to import and step up production of alternative products. On the other hand, policy makers would also need to expedite ongoing reforms that are aimed at attracting investment in the economy. Expenditure switching should be the focus for both private sector and the Government, going forward.

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